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Pierce County Flood Control Zone District

Contact Us

1. Pierce County
   Flood Control Zone District
   930 Tacoma Avenue S

   Tacoma, WA 98402
   Phone: 206-612-8138
   Department Directory

FAQs

1. How often has Pierce County experienced flooding disasters?
2. What are the economic impacts of a major flood in Pierce County?
3. What are typical FCZD projects?

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FCZD ADVISORY COMMITTEE MEETING AGENDA

Pierce County Flood Control Zone District (FCZD) Advisory Committee: The Advisory Committee is created to provide expert policy advice to the board of supervisors of the Pierce County Flood Control Zone District on regional flood protection issues. The committee shall review and recommend an annual capital budget for the district, including capital improvement program projects and funding levels, subject to approval or approval and modification by the board of supervisors. (Chapter 11.06.030 Pierce County Code).

PIERCE COUNTY
FLOOD CONTROL ZONE DISTRICT

MEETING TIME AND LOCATION

Friday, March 6, 2026
9:30 a.m. – 11:30 a.m.
Pierce County Annex Temple Conference Room - 2401 S 35th St, Tacoma, WA 98409

Zoom Meeting
Join Zoom Meeting
https://us02web.zoom.us/j/82252041424?pwd=3nCFRbtGTGu0pSpYyxSq5j3jinwXOW.1
Meeting ID: 822 5204 1424
Passcode: 636162
One tap mobile +12532050468,,82252041424#,,,,*636162#

PURPOSE OF THE MEETING

- Organizational meeting for 2026: orientation, operating rules, budget, election of officers
- December 2025 Flood Event information sharing

Time	Topic	Objective	Lead	Materials/Notes
9:30	Call to Order Introductions	Take attendance Introduce attendees	Roger Henderson, Vice Chair	
9:40	Public Comment		Roger Henderson, Vice Chair	
9:45	Meeting Summary Approval		Roger Henderson, Vice Chair	Draft Meeting Summary August 29, 2025
9:50	Orientation	Review Role of Advisory Committee, 2026 Work Plan & Budget	Kjristine Lund, Executive Director Kathleen Berger, SWM Partnership, Project and Financial Strategy Planning & Public Works, Surface Water Management	Draft 2026 Carryover Budget
10:15	Operating Rules	Discuss operating rules and any proposed amendments	Kjristine Lund	Adopted Operating Rules version March 8, 2024
10:30	Election of Officers for 2026	Select chair and vice chair for 2026	Roger Henderson	
10:45	December 2025 Flood Event	Information sharing about impacts to communities and projects	All	
11:00	Guidance Documents	Review and discuss guidance documents for Budget and Comprehensive Plan	Kjristine Lund Kathleen Berger	Budget and Comprehensive Plan Guidance Documents
11:15	Other Business		Roger Henderson	
11:30	Adjourn			

COMMITTEE MEMBERS

Name	Organization		Term
Roger Henderson, Vice Chair	WRIA 15		2027
Nicholas Anderson/Julie Murray	Designee for County Executive Mello		N/A
Greg Anglemyer	Unincorporated Pierce County		2027
Dennis King	Councilmember, City of Puyallup		2028
Michael Kosa	Public Works Director, City of Sumner		2028
Todd McKellips	Unincorporated Pierce County		2028
Ryan McBee	Public Works Director, City of Orting		2028
Ryan Mello	Pierce County Executive		N/A
Char Naylor	Puyallup Tribe of Indians		2028
Russell Odell	WRIA 10		2027
Dwane Watsek	WRIA 11		2028
JT Wilcox	Commissioner, Port of Tacoma		2027
Marianne Dominique	Councilmember, City of Fife		2027
Vacancy	Councilmember, City of Tacoma		2027
Vacancy	Business Representative		
Vacancy	WRIA 12		
Hans Hunger	City of Puyallup	Alternate	
Mindy Kellar	Port of Tacoma, Senior Manager, Water Quality	Alternate	
Pat Hulcey	City of Fife	Alternate	

(WRIA) Water Resource Inventory Area

2026 MEETING SCHEDULE

March 6
May 1
June 5
July 10
August 14

DRAFT PCZD Advisory Committee Meeting Summary: August 29, 2025

Attendance

Committee Members:
Chris Moore, City of Orting, Chair
Michael Kosa, Public Works Director, City of Sumner
Todd McKellips, Unincorporated Pierce County
Don Meyer, Commissioner, Port of Tacoma
Dwane Watsek, WRIA 11
Lew Wolfrom, Councilmember, City of Fife
Nicholas Anderson for County Executive Mello

Alternates:
Hans Hunger, City of Puyallup

Staff:
Kjristine Lund, Executive Director
Brandon Smith, District Administrator
Kathleen Berger, Planning and Public Works, Surface Water Management
Helmut Schmidt, Planning and Public Works, Surface Water Management

The meeting was called to order at 9:00 a.m.
Chair Chris Moore called the meeting to order. Executive Director Kjristine Lund took attendance.

Public Comment
There was no public comment.

Approval of Meeting Summary
Lew Wolfrom moved to approve the meeting summary for, July 25, 2025. Hans Hunger seconded the motion, and it was unanimously approved.

Project Updates
Executive Director Lund shared a news release from the Key Peninsula Parks District announcing a fall start for construction on the Shoreline Restoration Demolay Spit project, which the Flood District funded with the Pierce County Conservation District. Brandon Smith gave an update on the Needham project, saying that the final parcel was acquired this month, and Kathleen Berger reported the Swan Creek Project, which was funded by the Opportunity Fund, is currently under construction. There will be photos taken by drones of the helicopters delivering logs, and there is already footage available of other aspects of this project. This footage will be updated to the website.

Michael Kosa shared photos of the Sumner White River Restoration project and spoke about the progress being made. He also shared, along with a slide, that the first three piles have been placed for the new structure for the Stewart Road Bridge, and that the in-water work will be completed in-time and on-schedule.

Fund Balance Policy Updates

Executive Director Lund spoke about the current Fund Balance Policy. She started by saying that a good portion of the unallocated Fund Balance for the District is being used and when putting together the budget she and her staff identified some areas in the policy that need clarification. She intends to bring the Fund Balance policy to the Executive Committee at their meeting in September. She shared slides of the Fund Balance policy which was adopted by the District in 2017, in order to get the Committee's opinions and feedback to share with the Executive Committee. She explained some changes that were advised by the accounting firm. She said that the language in the Opportunity Fund needs to be clarified. It was previously just about the 10% of the District revenue, which did not take into account the $50,000 base. This language is being amended. In addition, the Army Corps match is being removed, as the District is no longer in agreement with the Army Corps, and instead it will be proposed that we re-label that as a large capital reserve to provide match funds for the Lower Puyallup Action Plan. In addition, it will be proposed that instead of $1 million per year, $3 million per year be allocated for this purpose for the foreseeable future. There was some discussion and questions about these updates, which Ms. Lund and Brandon Smith answered. She repeated that there were policy issues that need to be discussed with the accountants, but that the big issues are the Lower Puyallup and the Opportunity Fund. Chair Moore suggested that the Opportunity Fund Balance be doubled to $1 million per year, and Ms. Lund will present this suggestion to the Executive Committee.

Draft Advisory Committee Budget Letter

Executive Director Lund shared the Draft Letter which was sent to the Committee before the meeting. She explained what was written in the letter, along with the recommendations which were made by the Advisory Committee. There was a lively discussion regarding the recommendations, and edits were suggested. She concluded by summarizing the changes. After the edits have been made she will send the letter to Chair Moore for his signature. Commissioner Meyer moved that the letter be adopted with the edits as stipulated by Ms. Lund. Dwane Watsek seconded the motion. it was unanimously approved.

The meeting was adjourned at 10:30 am.

Before the adjournment, Executive Director Lund mentioned that this is the last meeting of the year, and that the Committee will be reconvening early next year**.**

Councilmember Wolfrom moved to adjourn the meeting, and the motion was seconded by Nick Anderson. All members were in favor, and Chair Moore adjourned the meeting.

PIERCE COUNTY
FLOOD CONTROL
ZONE DISTRICT

Pierce County Flood District Advisory Committee

March 6, 2026
Meeting

District Formation and Purpose

Formation:

- Economic impacts from flooding in Pierce County exceed $1 billion from property and infrastructure damage and impacts to businesses and employees.
- In response to the increasing cost of damages and the regional impact to the economy these impacts have, Pierce County formed the Pierce County Flood Control Zone District ("Flood District" or "FCZD") in April 2012.

Purpose:

- Undertaking, operating, and maintaining flood control and storm water control projects, among other purposes defined in Chapter 86.15 RCW.
- In 2013, the Flood District levied a property tax to fund flood control projects allowed under Chapter 86.15 RCW.

District Governance Structure

Board of Supervisors
(County Council Members)

Executive Committee

Advisory Committee

PIERCE COUNTY
FLOOD CONTROL
ZONE DISTRICT

PIERCE COUNTY
FLOOD CONTROL
ZONE DISTRICT

Board of Supervisors

- Meets once a quarter.
- Governing body for the Flood Control Zone District.
- Sets Policy and Budget.
- Pierce County Council is Board by statute.

Executive Committee

- Meets once a month
- Oversees day-to-day business of the district.
- Develop policy recommendations for board consideration.
- Composed of the Chair, Vice Chair and one other board member.
- Serves as a committee of the board.

PIERCE COUNTY
FLOOD CONTROL
ZONE DISTRICT

PIERCE COUNTY
FLOOD CONTROL
ZONE DISTRICT

Advisory Committee

- Meets approximately once a month between February - August.
- Pierce County government creation as a stand-alone advisory committee that provides advice to the Board.
- Meet for briefings, discussions, and crafting recommendations for the Flood Control Zone District.
- Composed of 15 members.

District's Organizational Structure

Pierce County Flood Control Zone District

Kjristine Lund, PC FCZD Executive Director

Brandon Smith, District Administrator

District Support - County Planning

Angela Angove, Planning Manager

Helmut Schmidt, Planner 4

Allyson Kilcoyne, Planner 3

SWM Planners/Engineers/Water Quality Specialists/GIS

District Finance/Accounting/Legal

Meagan Donathan, Accounting Assistant 3

Private Consulting Firms

Executive Director

Kjristine Lund is the Executive Director of the Pierce County Flood Control Zone District. She launched the District in 2012 and has guided it through its development as a significant source of regional funding for flood risk management projects throughout Pierce County. Lund staffs the Board of Supervisors and Executive Committee and works with them as they develop investment policies and make financial decisions for managing flood risks.



PIERCE COUNTY
FLOOD CONTROL
ZONE DISTRICT

Pierce County Involvement

District Administrator

<u>Brandon Smith,</u> Assistant County Engineer.

The District Administrator duties:

- Administration of day-to-day operations.
- Planning for the future of the district.
- Preparing the annual budget.
- Reviewing/approving project funding requests.

The District Administrator works in conjunction with the Executive Director to run the district and delegate tasks to support staff.

District Staff Support:
Pierce County employees are assigned to support district tasks.

District Support also includes contracted consultants tasked with a variety of district-related administrative, legal and accounting activities.

District's 2026 Annual Budget – DRAFT with carryover

Pierce County Flood Control Zone District Approved 2026 Annual Budget (Approved October 8, 2025 – carryover proposal included below.)	
Fund Balance 4th Quarter 2025	**$60,560,607**
Administration Expenditures	($1,025,702)
Operations & Maintenance Expenditures	($2,866,482)
Opportunity Fund Expenditures	($2,499,540)
Capital Project Expenditures	($16,563,109)
Projected 2026 Ending Fund Balance	$59,032,526

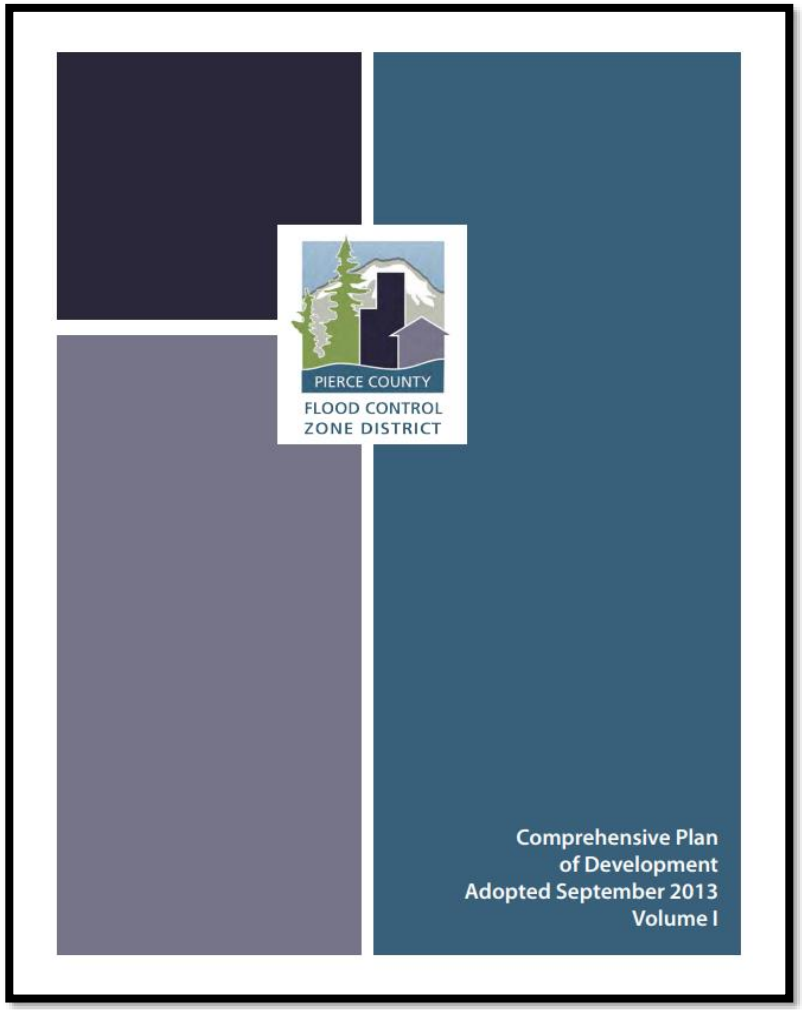
District Levy Rate is $0.10/$1000 of Total Assessed Value and applies to incorporated and unincorporated Pierce County.

District's Annual Budget is prepared under Executive Director's direction and with support by Pierce County staff.

District's Annual Budget is approved by the Board of Supervisors in October/November of the preceding year.

Comprehensive Plan of Development (CPOD)

- Current CPOD is based on Pierce County Rivers Flood Hazard Management Plan.
- A District COPD is required for flood or stormwater control improvements (RCW 86.15.110) and subject to certain regulatory control provisions (RCW 86.16- Floodplain Management).
- CPOD identifies regional programs and projects to reduce risks to public health and safety, reduce public infrastructure and private property damage, and reduce maintenance costs while protecting and maintaining the regional economy.
- District funding is directed toward the purpose of the District's CPOD and its related projects.



PIERCE COUNTY
FLOOD CONTROL
ZONE DISTRICT

District Funding Programs

Capitol Improvement Project Fund

Opportunity Fund

Capitol Improvement Project Fund

- **Funding Eligibility:** Project must be in Comprehensive Plan of Development (CPOD).
- **Eligible Projects:** Acquisitions, Studies, Design and Construction that reduce flood risks and improve water quality.
- **Allocation Amount:** Typically, $50,000-$2,000,000 per project per year.
- **When Funds are Available:** Project Sponsors may begin spending at start of year for projects included in District's Annual CIP.
- **How to Access Funds:** Project Sponsors submit Scope of Work and Funding Request to District as part of CPOD preparation.
- **Future Project Scope, Schedule or Costs:** Capital Funds are approved annually on per project basis. District's 6-YR capital plan is not guaranteed future funding.

Opportunity Fund

- **Funding Eligibility:** Pierce County, and Cities and Towns of Pierce County.
- **Eligible Projects:** Varies, includes M&O, studies, flood and stormwater control, watershed management, and major equipment.
- **Allocation Amounts:** Jurisdictions receive a minimum of $50,000; or a proportion of Opportunity Fund based on Jurisdiction's Total Assessed Value.
- **When Funds are Available:** A letter is provided to Jurisdictions in April with their current balance and instructions on how to apply.
- **How to Access Funds:** Jurisdictions submit a Notice of Intent and a Scope of Work to FCZD support staff by July.
- **Changes to Project Scope or Costs:** Jurisdictions are required to submit a revised Notice of Intent and Scope of Work to FCZD support staff for review and approval.

Possible Ways to Work with the District

- **Participation at Board, Executive and Advisory Committee Meetings**
- **Capital Improvement Project Fund**
  - Jurisdictions are only eligible as “Project Sponsor.”
    - Look for partnering opportunities with Jurisdictions.
    - Ensure the project is identified in CPOD.
  - Project Sponsor is responsible for acquisitions and project implementation.
  - District typically funds a portion of a project's total cost.
- **Opportunity Fund**
  - Jurisdictions are only eligible to use Opportunity Funds.
    - Look for partnering opportunities with Jurisdictions.
    - Ensure the work meets eligibility requirements.
    - Jurisdictions will be responsible for use of funds.

Thank you for listening!

Questions? Comments?

PIERCE COUNTY
FLOOD CONTROL
ZONE DISTRICT

Pierce County Flood Control Zone District Annual Calendar & Work Plan

March 6, 2026

(Staff reports and materials are due to Executive Director 10-days prior to meeting dates)

Month	Board of Supervisors	Executive Committee	Advisory Committee	Other
January	January 14 • Election of Officers/members • Flood damage report • Annual work plan	January 21 • Second review Fund balance policy • First review Lower Puyallup Task Force • First review ILA's Gig Harbor/Sumner • Flood damage next steps • Third quarter 2025 financial report		
February		February 18 • Second review Lower Puyallup Task Force • Second review ILA's Gig Harbor/ Sumner • First review carry-over budget • Guidance on policies/procedures • Flood damage next steps • Fourth quarter 2025 financial report		
March	Potential Special Meeting *(See April 8 agenda items)*	March 18 • Second review carry-over budget • Flood damage next steps • Lower Puyallup Task Force work plan	March 6 • Election of officers • Flood damage report	

Pierce County Flood Control Zone District
Annual Calendar
January 7, 2026

Month	Board of Supervisors	Executive Committee	Advisory Committee	Other
April	April 8 • Fund balance policy • Gig Harbor/Sumner ILA's • Carry-over budget • Lower Puyallup Task Force	April 15 • Lower Puyallup Task Force scope/contracts • Opportunity Fund options • Maintenance options • Assess Investment Fund		
May		May 20 • Approve 2025 Financial Statement for State Auditor submittal • 2027 budget assumptions • First review Lower Puyallup contracts	May 1 • Opportunity Fund options • Maintenance review and options	Lower Puyallup Task Force • Meeting Notices
June		June 17 • Second review Lower Puyallup contracts • Project updates	June 5 • Opportunity Fund • Maintenance • Capital Budget Projects Status • 2027 Budget Framework	Lower Puyallup Task Force • Organization items • Flood Risk briefing • Prior and on-going studies briefing • Next steps

Pierce County Flood Control Zone District
Annual Calendar
January 7, 2026

Month	Board of Supervisors	Executive Committee	Advisory Committee	Other
July	July 8 • Project Updates • Maintenance Updates • Contracts for Lower Puyallup • Potential Tour Lower Puyallup	July 15 *(potential reschedule date see NAFSMA conflict)* • Lower Puyallup progress report • Capital project delivery report • Opportunity Fund options • Maintenance options	July 10 • First review 2027 Budget • Maintenance recommendation • Opportunity Fund recommendation	NAFSMA Conference July 13-16
August		August 19 • First review 2027 budget • First review 2027 levy • Lower Puyallup progress report	August 14 • Budget recommendation • Maintenance recommendation • Opportunity Fund recommendation • Budget transmittal letter	
September		September 16 • Second review 2027 budget • First review 2027 levy • Lower Puyallup progress report		Lower Puyallup Task Force • Panel discussion national models • Federal/state legislative strategy • Work plan

Pierce County Flood Control Zone District
Annual Calendar
January 7, 2026

Month	Board of Supervisors	Executive Committee	Advisory Committee	Other
October	October 14 2027 Budget Approval Tax Levy Approval	October 21 • Lower Puyallup progress report • Guidance on Opportunity Fund policy		
November		November 18 • Federal/State legislative agenda		
December		December 16 • End of year business if needed		Lower Puyallup Task Force • Legislative agenda

Exhibit A	Pierce County Flood Control Zone District 2026 Annual Budget Amendment 'as proposed' February 18, 2026			2025 (Actuals)	Annual Budget Difference
	BEGINNING FUND BALANCE		**$ 60,560,607**	**$ 52,498,730**	**$ 8,061,877**
					$ -
	Anticipated Annual Revenue				**$ -**
	Projected Annual Levy Revenue based on Total Assessed Value		$ 19,109,877	$ 19,109,877	$ -
	Estimated Annual Investment Interest		$ 2,316,874	$ 2,008,450	$ 308,424
	Anticipated Total Revenue		**$ 21,426,751**	**$ 21,118,327**	**$ 308,424**
	TOTAL REVENUE AND FUND BALANCE AVAILABLE		**$ 81,987,358**	**$ 73,617,057**	**$ 8,370,301**
EXPENDITURES	**ANNUAL EXPENDITURES**				**$ -**
	Annual Inflation/Escalation Rate	4%			
	Annual Inflation/Escalation Rate (Contracts)	5%			
	Administration		**$ (1,025,702)**	**$ (589,937)**	**$ (435,765)**
	Board, Travel, Dues, Membership	$ 15,824			$ 10,224
	Website Hosting	$ 4,680			$ 180
	Annual Audit Fees from WA State Auditors Office	$ 23,608			$ 908
	Direct Expenses: Notices, Phone, Printing Fees	$ 3,952			$ 152
	County Administrative Support				
	Pierce County PPW SWM - FCZD Support	$ 204,740			$ 47,240
	Pierce County PPW BFO- Audit Services	$ 1,248			$ 48
	Performance Audit	$ 936			$ 36
	Pierce County Clerk Assistance	$ 14,248			$ 548
	Pierce County Executive- Government Relations	$ 624			$ 24
	Pierce County Central Public Records Costs	$ 520			$ 20
	Pierce County Communication Section Support	$ 12,064			$ 464
	2025 CPOD Outreach Support	$ 68,640			$ 2,640
	Pierce County IT Financial/HR Systems Support	$ 6,136			$ 236
	Website Update	$ 18,408			$ 708
	Pierce County Indirect Expenses	$ 40,664			$ 1,564
	Professional Services	$ -			$ -
	Flood Control Zone District Support	$ 214,095			$ 10,195
	Legal Counsel Support	$ 64,565			$ 3,075
	Accountant Support	$ 63,000			$ 3,000
	Insurance/Broker Support	$ 42,000			$ 2,000
	Other Professional Services- Annual Rpt, CPoD, Rate Study	$ 225,750			$ 10,750
	Operations and Maintenance (15% of Levy Assessment)	$ (2,984,338.35)	**$ (2,866,482)**	**$ (2,842,227)**	**$ (24,255)**
	Opportunity Fund**		**$ (2,499,540)**	**$ (2,973,179)**	
	Total Annual Opportunity Fund Allocation**	$ 2,499,540			
	Total Carryover Opportunity Funds Amount	$ 6,899,107			
	Capital Project Fund		**$ (16,563,109)**	**$ (6,651,107)**	**$ (9,912,002)**
	TOTAL ANNUAL EXPENDITURES		**$ (22,954,832)**	**$ (13,056,450)**	
	** Total Opportunity Fund Allocation include Mininum Floor of $50,000 per Resolution 2024-2.				
PROJECTED ENDING FUND BALANCE IN 2025			**$ 59,032,526**	**$ 60,560,607**	**$ (1,528,081)**

Contact:
Kjris Lund, Executive Director (253) 612-8138
Brandon Smith, District Administrator (253) 798-2159

Pierce County Flood Control Zone District

2026 Annual Budget Amendment 'as proposed'

Annual Capital Improvement Program

2026

Annual Capital Budget

Exhibit B

Project ID	Project Name	Municipality	Land Acquisition	Planning/Design	Construction	Strategic Reserve Account	Large Capital Project Match Account	Total
UPC-?	Alward Road Acquisition & Setback Levee	Unincorporated Pierce County	$ 599,650	$ -	$ -	$ -	$ -	$ 599,650
UPC-4	128th Street Corridor	Unincorporated Pierce County	$ 339,757	$ 586,243	$ -	$ -	$ -	$ 926,000
UPC-14	Clear Creek Floodplain Reconnection	Unincorporated Pierce County	$ 486,186	$ 410,000	$ -	$ -	$ -	$ 896,186
UPC-1	Jones Setback Levee	Unincorporated Pierce County	$ 150,000	$ 50,000	$ -	$ -	$ -	$ 200,000
UPC-15x	Lower Puyallup River Flood Impact and Action Study	Unincorporated Pierce County	$ -	$ -	$ -	$ -	$ 500,000	$ 500,000
SUM-4	Lower White River - Stewart Road Bridge RM 5.0	City of Sumner	$ -	$ -	$ 2,500,000	$ -	$ -	$ 2,500,000
SUM-3	Lower White River - Stewart Setback RM 4.4-4.9 LB	City of Sumner	$ 3,000,000	$ 270,000	$ -	$ -	$ -	$ 3,270,000
SUM-2	Lower White River - Sumner Pointbar RM 3.9-4.5 RB	City of Sumner	$ 100,000	$ 242,450	$ -	$ -	$ -	$ 342,450
SUM-1	Lower White River, 24th Street RM 2.5-4.2 LB	City of Sumner	$ 547,570	$ -	$ 5,000,000	$ -	$ -	$ 5,547,570
UPC-6	Neadham Road Floodplain Reconnection	Unincorporated Pierce County	$ -	$ 304,000	$ -	$ -	$ -	$ 304,000
UPC-5	Orville Road – Kapowsin Creek	Unincorporated Pierce County	$ -	$ 220,000	$ -	$ -	$ -	$ 220,000
GH-2	Sewer Lift Station #5	City of Gig Harbor	$ -	$ -	$ 1,000,000	$ -	$ -	$ 1,000,000
UPC-10	White River Butte Ave Floodplain Reconnection	Unincorporated Pierce County	$ -	$ 257,253	$ -	$ -	$ -	$ 257,253
ANNUAL CAPITAL PROJECT FUND EXPENDITURES			**$ 4,623,513**	**$ 2,339,946**	**$ 8,500,000**	**$ -**	**$ 500,000**	**$ 16,563,109**

Contact:
Kjris Lund, Executive Director (253) 612-8138
Brandon Smith, District Administrator (253) 798-2159

Pierce County Flood Control Zone District

2026 Annual Budget Amendment 'as proposed'

6 Year Capital Improvement Program

Exhibit C

Project Name	Project ID	Municipality	As Adopted 2026	Proposed Amend 1 2026	2027	2028	2029	2030	2031	Total
Capital Improvement Plan Projects										
Alward Road Acquisition & Setback Levee	UPC-?	Unincorporated Pierce County	$ -	$ 599,650	$ -	$ -	$ -	$ -	$ -	$ 599,650
Clear Creek Floodplain Reconnection	UPC-14	Unincorporated Pierce County	$ -	$ 486,186	$ -	$ -	$ -	$ -	$ -	$ 250,000
Lower White River, 24th Street RM 2.5-4.2 LB	SUM-1	City of Sumner	$ 5,000,000	$ 5,547,570	$ -	$ -	$ -	$ -	$ -	$ 5,547,570
Lower White River - Sumner Pointbar RM 3.9-4.5 RB	SUM-2	City of Sumner	$ 1,000,000	$ 342,450	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 1,000,000	$ -	$ 7,342,450
Lower White River - Stewart Setback RM 4.4-4.9 LB	SUM-3	City of Sumner	$ 1,000,000	$ 3,270,000	$ -	$ -	$ -	$ -	$ -	$ 3,270,000
Lower White River - Stewart Road Bridge RM 5.0	SUM-4	City of Sumner	$ 2,500,000	$ 2,500,000	$ -	$ -	$ -	$ -	$ -	$ 2,500,000
Neadham Road Floodplain Reconnection	UPC-6	Unincorporated Pierce County	$ 304,000	$ 304,000	$ 122,000	$ 3,100,000	$ -	$ -	$ -	$ 3,526,000
Orville Road – Kapowsin Creek	UPC-5	Unincorporated Pierce County	$ 220,000	$ 220,000	$ 3,730,000	$ 140,000	$ 20,000	$ -	$ -	$ 4,110,000
White River Butte Ave Floodplain Reconnection	UPC-10	Unincorporated Pierce County	$ 200,000	$ 257,253	$ 2,500,000	$ 100,000	$ -	$ -	$ -	$ 2,857,253
Jones Setback Levee	UPC-1	Unincorporated Pierce County	$ 200,000	$ 200,000	$ 200,000	$ -	$ -	$ -	$ -	$ 400,000
128th Street Corridor	UPC-4	Unincorporated Pierce County	$ 200,000	$ 926,000	$ -	$ 1,500,000	$ -	$ 9,000,000	$ 9,000,000	$ 20,426,000
Sewer Lift Station #5	GH-2	City of Gig Harbor	$ 1,000,000	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ 1,000,000
Large Capital Projects										$ -
Lower Puyallup River Flood Impact and Action Study	UPC-15x	Unincorporated Pierce County	$ 500,000	$ 500,000	$ 500,000	$ -	$ -	$ -	$ -	$ 1,000,000
Clear Creek Floodplain Reconnection	UPC-14	Unincorporated Pierce County	$ 410,000	$ 410,000	$ 5,170,000	$ 5,190,000	$ 5,000,000	$ -	$ -	$ 15,770,000
Annual Capital Project Fund Expenditures				$ 16,563,109	$ 14,222,000	$ 12,030,000	$ 7,020,000	$ 10,000,000	$ 9,000,000	$ 68,835,109

Project Allocations

		2026	2027	2028	2029	2030	2031	Total
Land Acquisition		$ 5,223,163	$ 2,300,000	$ 1,500,000	$ -	$ -	$ -	$ 9,023,163
Planning/Design		$ 1,929,946	$ 522,000	$ 100,000	$ -	$ -	$ -	$ 2,551,946
Construction		$ 8,500,000	$ 10,900,000	$ 10,430,000	$ 7,020,000	$ 10,000,000	$ 9,000,000	$ 55,850,000
Large Capital Project Match Account		$ 910,000	$ 500,000	$ -	$ -	$ -	$ -	$ 1,410,000
Carryover (from Previous Year)		$ -	$ -	$ -	$ -	$ -	$ -	$ -
Total		$ 16,563,109	$ 14,222,000	$ 12,030,000	$ 7,020,000	$ 10,000,000	$ 9,000,000	$ 68,835,109

Contact:
Kjris Lund, Executive Director (206) 612-8138
Brandon Smith, District Adminstrator (253) 798-2159

Pierce County Flood Control Zone District

2026 Annual Budget Amendment 'as proposed'

Exhibit D

6-YR Financial Plan

6-YR Financial Plan		2025	2026	2027	2028	2029	2030	2031	Total 6-YR AMOUNT
	BEGINNING FUND BALANCE**	**$ 52,498,730**	**$ 60,560,607**	**$ 59,032,526**	**$ 60,334,548**	**$ 63,835,682**	**$ 72,436,358**	**$ 78,339,872**	
	Anticipated Annual Revenue								
	Projected Annual Levy Revenue - Fixed Amount	$ 19,109,877	$ 19,109,877	$ 19,109,877	$ 19,109,877	$ 19,109,877	$ 19,109,877	$ 19,109,877	**$ 114,659,262**
	Projected Annual Levy Revenue - New Construction	$ -	$ -	$ -	$ -	$ -	$ -	$ -	**$ -**
	Estimated Annual Investment Interest	$ 2,008,450	$ 2,316,874	$ 2,258,414	$ 2,308,226	$ 2,442,169	$ 2,771,206	$ 2,997,058	**$ 15,093,947**
	TOTAL ANNUAL REVENUE	**$ 21,118,327**	**$ 21,426,751**	**$ 21,368,291**	**$ 21,418,103**	**$ 21,552,046**	**$ 21,881,083**	**$ 22,106,935**	**$ 129,753,209**
	TOTAL REVENUE AND FUND BALANCE AVAILABLE	**$ 73,617,057**	**$ 81,987,358**	**$ 80,400,817**	**$ 81,752,651**	**$ 85,387,728**	**$ 94,317,442**	**$ 100,446,807**	
	Annual Expenditures								
	Administration	$ (589,937)	$ 1,025,702	$ 1,066,800	$ 1,109,500	$ 1,153,900	$ 1,200,100	$ 1,248,200	**$ 6,804,202**
	Operations and Maintenance	$ (2,842,227)	$ 2,866,482	$ 2,866,482	$ 2,866,482	$ 2,866,482	$ 2,866,482	$ 2,866,482	**$ 17,198,890**
	Opportunity Funds (154-01)	$ (2,973,179)	$ 2,499,540	$ 1,910,988	$ 1,910,988	$ 1,910,988	$ 1,910,988	$ 1,910,988	**$ 12,054,478**
	Capital Project Funds***	$ (6,651,107)	$ 16,563,109	$ 14,222,000	$ 12,030,000	$ 7,020,000	$ 10,000,000	$ 9,000,000	**$ 68,835,109**
	TOTAL ANNUAL EXPENDITURES	**$ (13,056,450)**	**$ 22,954,832**	**$ 20,066,269**	**$ 17,916,969**	**$ 12,951,369**	**$ 15,977,569**	**$ 15,025,669**	**$ 104,892,678**
	ENDING FUND BALANCE	**$ 60,560,607**	**$ 59,032,526**	**$ 60,334,548**	**$ 63,835,682**	**$ 72,436,358**	**$ 78,339,872**	**$ 85,421,138**	

*** The Planned Beginning Fund Balance is equal to Total Fund Balance as reported in the District's Financial Statement Report for prior year ending in December 31, and includes all carryover amounts.*

**** Capital Projects includes projects funded by Strategic & Needs Reserve Amount and Large Capital Match Amount.*

Opportunity Fund 154.01		2025	2026	2027	2028	2029	2030	2031
	Beginning Opportunity Fund Balance	**$ 7,374,257**	**$ 6,899,107**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	Total Annual Opportunity Fund Allocation	$ 2,498,029	$ 2,499,540	$ 2,524,600	$ 2,549,900	$ 2,575,400	$ 2,601,200	$ 2,627,300
	Opportunity Fund Expenditures*	$ (2,973,179)	$ (9,398,646)	$ (2,524,600)	$ (2,549,900)	$ (2,575,400)	$ (2,601,200)	$ (2,627,300)
	Ending Opportunity Fund Balance	**$ 6,899,107**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

**Projections assume jurisdictions will expend all Opportunity Funds*

Strategic & Emergent Needs Reserve Account		2025	2026	2027	2028	2029	2030	2031
	Beginning Account Balance	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**
	Account Revenues	$ -						
	Account Expenditures (See Annual Capital Plan for Expenditures)	$ -						
	Ending Account Balance	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**

Contact:
Kjris Lund, Executive Director (253) 612-8138
Brandon Smith , District Administrator (253) 798-2159

Pierce County Flood Control Zone District

2026 Annual Budget Amendment 'as proposed'

Exhibit D — **6-YR Financial Plan**

		2025	2026	2027	2028	2029	2030	2031
Large Capital Project Match Reserve Account	**Beginning Account Balance**	**$ 7,400,000**	**$ 11,993,413**	**$ 12,126,826**	**$ 7,456,826**	**$ 3,266,826**	**$ (733,174)**	**$ 266,826**
	Account Revenues							
	Annual Allocation	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000
	Fund Correction	$ 500,000	$ 43,413	$ -	$ -	$ -	$ -	$ -
	Lower White River (Pacific Pt. Bar, L Bank Setback, 24th St Setback)	$ 3,100,000	$ -	$ -	$ -	$ -	$ -	$ -
	Account Expenditures (See Annual Capital Plan for Expenditures)							
	Lower Puyallup River Flood Impact and Action Study	$ -	$ 500,000	$ 500,000	$ -	$ -	$ -	$ -
	Clear Creek Floodplain Reconnection	$ -	$ 410,000	$ 5,170,000	$ 5,190,000	$ 5,000,000	$ -	$ -
	Jones Setback Levee (Calistoga)	$ (6,587.15)						
	Ending Account Balance	**$ 11,993,413**	**$ 12,126,826**	**$ 7,456,826**	**$ 3,266,826**	**$ (733,174)**	**$ 266,826**	**$ 1,266,826**

	2025	2026	2027	2028	2029	2030	2031
Required Minimum Fund Balances per Resolution 2017-04	**$ 26,054,000**	**$ 25,977,416**	**$ 24,533,135**	**$ 23,458,485**	**$ 20,975,685**	**$ 22,488,785**	**$ 22,012,835**
Working Capital Reserve (6 Months Expenditures)	$ 11,554,000	$ 11,477,416	$ 10,033,135	$ 8,958,485	$ 6,475,685	$ 7,988,785	$ 7,512,835
Strategic Reserve Account (Min Balance)	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000
Large Capital Reserve Account (Min Balance)	$ 12,000,000	$ 12,000,000	$ 12,000,000	$ 12,000,000	$ 12,000,000	$ 12,000,000	$ 12,000,000

Contact:
Kjris Lund, Executive Director (253) 612-8138
Brandon Smith , District Administrator (253) 798-2159

Pierce County Flood Control Zone District
2026 Annual Budget Amendment 'as proposed'
2026 OPPORTUNITY FUND DISTRIBUTIONS
Opportunity Fund- Estimated Annual Allocations

Alt 2- 2025 Levy Revenue same as 2024 Levy Revenue (or $0.0989/$1000) **$ 18,948,175**
Estimated Opportunity Fund Amount (10% Total Assessed Value)= $1,894,817.50

Min. Annual Allocation for Jurisdictions (i.e., Min Floor Level)=** **$ 50,000** Min. Amount established by R2024-2

Municipality	Interlocal Agreement Number	Percentage of Total Assessed Value	Annual Opportunity Fund Allocation ($50K floor)**	Total Opportunity Fund Balances (as of January 31, 2026)	Total Opportunity Funds Available for the Budget Year
Auburn	SC-105874	0.96%	$ 50,000	$ 174,395	$ 224,395
Bonney Lake	SC-101947	2.56%	$ 50,000	$ 402,801	$ 452,801
Buckley	SC-103849	0.62%	$ 50,000	$ 161,646	$ 211,646
Carbonado	SC-103929	0.06%	$ 50,000	$ 106,001	$ 156,001
Dupont	SC-103418	1.33%	$ 50,000	$ 73,369	$ 123,369
Eatonville	SC-105902	0.23%	$ 50,000	$ 127,147	$ 177,147
Edgewood	SC-103855	1.72%	$ 50,000	$ 247,105	$ 297,105
Fife	SC-101945	2.14%	$ 50,000	$ 50,000	$ 100,000
Fircrest	SC-107771	0.72%	$ 50,000	$ 142,979	$ 192,979
Gig Harbor	SC-103415	2.49%	$ 50,000	$ 392,281	$ 442,281
Lakewood	SC-101946	5.79%	$ 109,744	$ 476,057	$ 585,801
Milton	SC-104264	0.72%	$ 50,000	$ 113,383	$ 163,383
Orting	SC-101948	0.70%	$ 50,000	$ 178,679	$ 228,679
Pacific	SC-107772	0.18%	$ 50,000	$ 115,380	$ 165,380
Puyallup	SC-103419	5.17%	$ 98,043	$ 38,471	$ 136,514
Roy	SC-102429	0.06%	$ 50,000	$ 106,995	$ 156,995
Ruston	SC-103852	0.22%	$ 50,000	$ 125,735	$ 175,735
South Prairie	SC-110015	0.04%	$ 50,000	$ 104,343	$ 154,343
Steilacoom	SC-103856	0.80%	$ 50,000	$ 139,940	$ 189,940
Sumner	SC-103850	2.75%	$ 52,036	$ 419,448	$ 471,484
Tacoma	SC-104080	21.80%	$ 413,095	$ 1,105,865	$ 1,518,960
University Place	SC-104002	3.58%	$ 67,827	$ 393,434	$ 461,261
Wilkeson	SC-103853	0.04%	$ 50,000	$ 104,671	$ 154,671
Unincorporated PC	CC-97978	45.32%	$ 858,794	$ 1,598,982	$ 2,457,776
TOTAL ANNUAL OPPORTUNITY FUND ALLOCATION**			**$ 2,499,540**	**$ 6,899,107**	**$ 9,398,646**

** Approved by FCZD Board of Supervisors on March 6, 2024 in Resolution 2024-2.

Contact:
Kjris Lund, Executive Director (253) 612-8138
Brandon Smith , District Administrator (253) 798-2159

PIERCE COUNTY
FLOOD CONTROL
ZONE DISTRICT

ADVISORY COMMITTEE OPERATING GUIDELINES - Revised March 8, 2024

Foundational Information

Authority: The authority of the Advisory Committee is included in Pierce County Ordinance No. 2012-24.

Purpose: The purpose of this document is to establish the standard operating procedures for conduct of the Pierce County Flood Control District Advisory Committee (Advisory Committee).

Mission: The Advisory Committee is to provide policy advice to the Board of Supervisors of the Pierce County Flood Control Zone District (FCZD) on regional flood protection issues. The Advisory Committee shall review and recommend an annual capital budget for the district, including capital improvement program projects and funding levels, subject to approval or approval and modification by the Board of Supervisors. The Advisory Committee shall perform any additional review and/or recommendation functions as directed by the Board of Supervisors. Budget recommendations shall be forwarded to the Board of Supervisors by a date that will facilitate a contemporaneous review of the Pierce County Executive's proposed annual budget.

Scope: The FCZD area encompasses all of Pierce County. The primary long-term goal of the FCZD is to address flood and stormwater control needs throughout Pierce County. The FCZD Advisory Committee will similarly address county-wide flood and stormwater control needs.

Participation

Members: The Advisory Committee shall be composed of 15 members as follows:

- One representative each from the following cities: Fife, Orting, Puyallup, Sumner and Tacoma;
- The Pierce County Executive or a designee;
- One resident each from water resource inventory areas (WRIA) 10, 11, 12 and 15;
- One representative from the Port of Tacoma;
- One representative selected from either a recognized organization representing agriculture and/or forestry interests in Pierce County, or a representative of the Puyallup Tribe of Indians;
- Two members representing unincorporated Pierce County, and
- One at-large member.

Alternates: Members are encouraged to attend all meetings. Members can designate one alternate to attend on their behalf. Members must notify the Executive Director in writing (electronic notice is allowed) with the name of their alternate. Members and alternates will share printed information, unless other arrangements are made, and are requested to keep each other up-to-date on pertinent information throughout the process. Alternates are allowed to speak on behalf of their committee member only if the committee member they represent is absent from the meeting. Alternates may not vote.

Terms: Terms for membership are specified in Ordinance No. 2012-24, Exhibit A, Section 11.06.030, D. Appointments shall be for 4-year terms. No member of the Board shall serve more than two consecutive full terms of office. Member vacancies occurring or any reason shall be filled by appointment for the unexpired terms or, if occurring on the termination of a regular term, the successor shall be appointed for a full term.

Quorum requirement: There is a quorum requirement. A simple majority of currently appointed members must be present for the Advisory Committee to make budget decisions/recommendations and approval of all other business. Participation by conference line will be made possible to secure a quorum of for budget meetings with 48-hours written notice (email) to the Executive Director.

Decision-Making: The Advisory Committee will use consensus decision-making process when possible. To reach a consensus decision, Advisory Committee members will make proposals, hold additional discussion, and the chair will call for the consensus decision on the proposal. Every effort will be made to meet the interests of all members. Consensus has been reached when everyone agrees they can accept moving forward with the recommendation and will support the recommendation.

If consensus cannot be reached, the decision will be made by a majority vote, with a majority being a simple majority of those members or alternates present at the meeting (assuming a quorum is present.) In those instances where consensus cannot be reached, once a vote is cast, both the majority and minority opinions of Advisory Committee members in relation to that recommendation shall be fully documented.

Remote Meeting: The Advisory Committee may meet via remote meeting technology such as video and/or audio conferencing within the guidelines set by the state under the Open Public Meetings Act and additional state guidance that may be provided. When using remote technology for meetings, access must be provided to the general public and the meeting access instructions must be included in the public notices.

Roles and Responsibilities

Advisory Committee Members: Advisory Committee members bring unique perspectives to the Committee and are encouraged to work collaboratively with other interests in developing recommendations for the FCZD. It is hoped that members will become informed about the issues, contribute useful information to the deliberations, and serve

as an accurate and objective information conduit with others outside the FCZD Advisory

Committee who have similar interests. Specifically, Advisory Committee members will:

- Come to meetings prepared.
- Review technical and financial information and analyses to understand the scope of the issues, and potential approaches to the issues and their impact on the community.
- Serve as a liaison to the public and/or their agencies (as appropriate) by networking effectively outside the Advisory Committee with people or groups with similar interests to provide broad input to the discussions.
- Bring a valuable and informed perspective and contribute useful information to the process.
- Work collaboratively, constructively and creatively to help advise the FCZD.
- Advise the Advisory Board Chair, Executive Director, or FCZD Administrator if the member is unable to attend an Advisory Committee meeting.
- Attend meetings consistently. If a representation seat (member or alternate) has three consecutive, unexcused absences from Advisory Committee meetings, the member may be subject to a removal from the Advisory Committee based on a recommendation of the Advisory Committee to the County Council.
- Abide by the ground rules.

Committee Leadership: The Advisory Committee will have a Chair and a Vice-Chair. The Advisory Committee shall elect the Chair and Vice-Chair annually at the first meeting of the year. If for any reason an election is not possible at the first meeting, the current officers shall serve in their roles until the election is held. It is preferred that one officer be a locally elected official; however, if a locally elected official is not available to serve as chair or vice-chair, any appointed member of the Advisory Committee may be elected as an officer.

The chair of the Advisory Committee will be responsible for:

- Working with the FCZD Executive Director and Administrator to establish meeting agendas to meet Advisory Committee work plan goals;
- Represent the Advisory Committee as needed before the FCZD Board of Supervisors as needed;
- Represent the Advisory Committee as needed in meetings with the US Army Corps of Engineers;
- Encourage input from all committee members during the meeting;
- Convene and adjourn the meetings of the committee;
- Facilitate consensus among committee members;
- Call for votes of the Advisory Committee when needed;
- The chair may establish subcommittees of the Advisory Committee, and
- Serve as a principal contact for the FCZD Administrator for support needs of the Advisory Committee

The Vice Chair of the Advisory Committee will perform all duties of the Chair in his/her absence.

Flood Control Zone District: The FCZD Administrator will provide material support to the Advisory Committee. In addition, the FCZD Administrator is responsible for providing background and educational materials and providing technical input and support throughout the process. Specifically, the FCZD Administrator will:

- Provide draft and/or final technical and financial information and analyses to inform Advisory Committee discussions.
- Support the Advisory Committee in their decision-making.
- Support the Advisory Committee's responsibilities as liaison to the public and/or their agencies by providing information in a timely fashion to allow for Advisory Committee and constituent consultation.

Facilitation: The FCZD Board of Supervisors has designated the District's Executive Director to facilitate and support the Advisory Committee process. The Executive Director will facilitate communications and discussions among the FCZD Administrator, Planning & Public Works staff assigned by the Director of Planning & Public Works, Advisory Committee members, and the Chair, and maintain the integrity of the committee process. Specifically, the facilitator will:

- Remain neutral
- Not contribute substantive ideas.
- Help the Advisory Committee accomplish their tasks.
- Suggest and implement process ideas.
- Help the Advisory Committee abide by its adopted ground rules.

External Communications: Members are encouraged to share accurate and objective information about the process with other people. Specifically:

- Members will avoid characterizing the views or opinions of other Advisory Committee members outside of Advisory Committee meetings.
- Advisory Committee meeting products, such as agendas and summaries, will be posted on the FCZD website.

Communications:

- **Email:** Email will serve as the primary communication mechanism with the Advisory Committee between meetings.
- **E-files:** Staff will endeavor to size e-files so as to facilitate easy downloading and review by Advisory Committee members.

- **Contact list:** A current contact list, including email, USPS mail, and phone numbers of Advisory Committee members will be maintained by the FCZD Executive Director and Administrator. Contact information will not be released to other members without the consent of members.
- **Open Public Meetings Act:** The Advisory Committee will operate under the requirements of the public meetings act, including public notification of meetings and limiting decision-making to official meetings. The Advisory Committee will complete required training related to the Open Public Meetings Act.

Documentation

Meeting Summaries: Meeting summaries will capture key discussion points, action items, and areas of agreement on recommendations. Meeting summaries will not be transcripts of the meeting. Draft summaries will be circulated to the Advisory Committee for review and comment. The FCZD Executive Director will incorporate comments as appropriate into the final summary and will review the final summary with the District Administrator for quality control.

The FCZD Executive Director and Administrator will not share confidential communications with others nor include confidential information in Advisory Committee documentation.

Ground Rules

- RSVP meeting attendance and arrange alternate to attend if a member must miss a meeting
- Come to committee meetings prepared
- Treat one another with civility
- Respect each other's perspectives
- Listen actively
- Limit side conversations
- Participate actively
- Honor time frames
- Silence electronic devices during meetings.
- Speak from interests not positions

Meeting Schedule

The Advisory Committee shall set its meeting schedule each year to align with the tasks and responsibilities delegated to it by the Board of Supervisors. The number of meetings may range between four and seven annually but may meet more frequently if requested by the Board of Supervisors. Meetings may be held at varying and appropriate locations within the

geographic boundaries of the FCZD.

Public Attendance and Comment

All meetings of the FCZD Advisory Committee are open to the public. An opportunity for public comment period will be available at all FCZD Advisory Committee meetings.

Pierce County Flood Control Zone District

Annual Budget and Capital Improvement Program Processes
Version February 18, 2026

Introduction

The Pierce County Flood Control Zone District (the District) provides funding for the acquisition, planning, design, construction, maintenance, and operation of flood control improvements in Pierce County. Revised Code of Washington (RCW) 86.15.140 sets forth the process by which flood control zone districts approve an annual budget. The Capital Improvement Program (CIP) comprises the projects included in the annual budget. To be considered for inclusion in the CIP, a project must first be identified in the District's Comprehensive Plan of Development (District Plan).

CIPs typically cover a 6-year period and are revised and adopted annually. Adjustments to the CIP and individual projects may occur for various reasons, including changes in organizational priorities, complications with permitting, complex design issues, project cost savings, loss of other funding sources, or unforeseen complications during construction.

Roles related to the annual budget and 6-year CIP processes include:

- The Board of Supervisors (the Board) and the Executive Committee, composed of Pierce County Council members, govern the District. They are responsible for voting to approve the annual budget, including the CIP.
- The District Executive Director supports the deliberations of the Board and the Executive Committee and provides direction to the District Administrator on behalf of the Board.
- The District staff are designated personnel within Pierce County's Department of Planning & Public Works who administer the District's approved projects and programs. They prepare the draft budget documents for consideration by the Board.
- The District Advisory Committee (the Advisory Committee) provides expert policy advice to the Board. The Advisory Committee reviews and recommends the annual capital budget for the District, including capital improvement projects and funding levels, subject to approval or approval with modification by the Board (Pierce County Code 11.06.030).
- Project sponsors are cities and towns, unincorporated Pierce County, and the Port of Tacoma that request funding assistance from the District for flood control improvements.

This guidance document provides an overview of the District's annual capital budget and 6-year CIP processes and describes the role of project sponsors in helping the District establish and update the 6-year CIP.

District Annual Capital Budget Process

1. The District sets the Flood Control Zone District budget annually, including the CIP.
2. The District provides budget direction to the Advisory Committee related to the capital budget in late spring each year and asks the Advisory Committee for its capital budget recommendation.
3. The Advisory Committee considers capital budget options prepared by District staff over the summer and formulates a recommendation for consideration by the Board.
4. The Executive Committee of the Board reviews the Advisory Committee's recommendation in late summer and recommends a capital budget by resolution for action by the Board.
5. The Board holds a public hearing on the capital budget and votes to approve the budget. If the budget is not approved, amendments are incorporated and the budget is presented to the Board again. The Board typically considers the annual budget in October and before December 1 of each calendar year.

The Board may make changes to the capital budget at any time; however, any changes must meet the requirements of RCW 86.15.140 and RCW 36.32.120(7). For example, the District may reallocate funding for projects identified in the 6-year CIP at any time through an amendment. Only project funds approved in the annual budget are guaranteed.

District CIP Process

District staff review the projects identified in the District Plan. Eligible projects must be identified in the District Plan as either (1) an identified project with an initial project ranking number or (2) a project that addresses an identified problem. See the separate guidance document titled Comprehensive Plan of Development Guidance to Project Sponsors for additional details.

District staff develop a draft 6-year CIP based on coordination with project sponsors and information in the District Plan. The following factors may be considered during the review process:

- Degree of risk, severity, and consequences of flooding addressed by the project.
- Reduction in ongoing maintenance and repairs.
- Ability to expend funds for the requested project phase (project readiness).
- Ability to leverage funds to complete the project phase.
- Representation of countywide needs, both geographically and by project type.
- Other community and ecological benefits.

Guidance for Project Sponsors

Adding Projects to the 6-Year CIP

Project sponsors may proactively request the addition of a new project to the 6-year CIP.

- The project must meet eligibility requirements, as described above. If a project or problem is not identified in the District Plan, see the guidance for adding a project to the District Plan.
- Sponsors should contact the District Administrator directly and include the following project information:
  - Project name and identification number as specified in the District Plan.
  - Project location.
  - Project manager or point of contact and contact information.
  - Project description.
  - Requested funding year(s).
  - Requested District funding amount (per year).
  - Project funds secured or unsecured from other sources.
- District staff will review submitted projects on a case-by-case basis to determine whether any will be added to the 6-year CIP in the next budget cycle.

Updating Information

For projects included in the 6-year CIP, sponsors must keep the District Administrator informed of project progress on a quarterly basis through the District Capital Projects Progress Report Form. This form reports on the project's expenditures and the status of the project's scope of work. Annually, the project sponsor must update the anticipated budget forecast for the remainder of the project, including any updates to the use of District funds.

<u>Delay or Defer Projects:</u>

- Project sponsors must notify the District Administrator if a project is delayed and they wish to retain the project on the CIP to preserve the District's financial commitment. The project sponsor must provide evidence demonstrating a reasonable likelihood that the delay is temporary and that funds will be used within the 6-year CIP timeframe.
  - The District Administrator may recommend reallocating a delayed project's previously approved funding to advance other approved projects.
- A project may be deferred if it is no longer advancing toward construction or completion and either has no plan to advance within the foreseeable future or is faced with an obstacle beyond the project sponsor's control. Project sponsors must notify the District Administrator if their project is significantly delayed beyond the 6-year CIP timeline. The project may then be deferred and removed from the 6-year CIP.
- As stated above, the District Administrator provides the Board with quarterly project status reports.

Request Additional Funds:

- Project sponsors must notify the District Administrator if they are requesting additional funds beyond what was approved in the 6-year CIP. The project sponsor must follow the process outlined in the Adding Projects to the 6-Year CIP section above to request additional District funding.

Reallocate Project Savings

- Once a project has been constructed and is in final close-out, it is considered complete.
- The project will be noted as complete and removed from the CIP in the following year.
- The District Administrator will recommend reallocating unspent funds to new or existing CIP projects as part of the annual capital budget process.
- When actual project costs are less than the project cost estimate, the cost savings will be shared with the District based on the percentage of the project funded by the District.

Coordinating with the District

- Please contact the District to discuss project ideas prior to submitting a request. For questions or to discuss possible projects, contact the District Administrator, L. Brandon Smith, PE, at 253-798-3154 or pcfczd@piercecountywa.gov. Requests may also be sent by U.S. Postal Service to:

  L. Brandon Smith
  c/o PC PPW Surface Water Management
  Pierce County Flood Control Zone District
  9850 64th St W
  University Place, WA 98467-1078

Definitions

Approved Project: A project that is on the CIP and has received funding.

Capital Program (Capital Improvement Program): A multiyear financial plan that:

- Lists and describes capital projects that a project sponsor plans to undertake, and
- Indicates how projects will be funded.

Comprehensive Plan of Development (District Plan): A plan that:

- Sets the District's goals and objectives, and
- Identifies regional policies, programs, and projects the District could fund.

Delayed Project: A project delayed from the original schedule at the time of project approval but is still advancing toward construction or completion.

Deferred Project: A project that is no longer advancing toward construction or completion and either has no plan to advance within the foreseeable future or is faced with an obstacle beyond the project sponsor's control.

New Project: A project in the District Plan that is proposed to be included on the CIP for the first time.

Project Acceleration: An action by the Board to allocate additional funds to an Approved Project sooner than previously approved by the Board.

Project Funding Allocation: An action by the Board to designate specific funds in specific years for an Approved Project.

Pierce County Flood Control Zone District

Comprehensive Plan of Development Guidance to Project Sponsors

Version February 18, 2026

Introduction

The Pierce County Flood Control Zone District (the District) provides funding for acquisition, planning, design, construction, maintenance, and operation of flood control improvements in Pierce County (the County). Revised Code of Washington (RCW) 86.15.140 sets forth the process by which flood control zone districts approve an annual budget.

The District's Comprehensive Plan of Development (District Plan) sets the District's goals and objectives and identifies regional policies, programs, and projects the District could fund.

Roles related to the District Plan include:

- The Board of Supervisors (the Board) and the Executive Committee, composed of Pierce County Council members, govern the District. They are responsible for approving the District Plan.
- The District Executive Director supports the deliberations of the Board and the Executive Committee. The Executive Director also provides direction to the District Administrator on behalf of the Board.
- District staff, including the District Administrator, are designated personnel within Pierce County's Department of Planning & Public Works who administer the District's approved projects and programs. They provide the technical work for the District Plan content, including proposed adjustments, amendments, and updates.
- The District Advisory Committee (the Advisory Committee) provides expert policy advice to the Board on regional flood protection issues. Among other duties, the Advisory Committee reviews adjustments to the District Plan and makes recommendations to the Board. The Advisory Committee also performs any additional review and/or recommendation functions as directed by the Board (Pierce County Code 11.06.030).
- Project sponsors are cities and towns, unincorporated Pierce County, and the Port of Tacoma that submit projects for inclusion in the District Plan and request funding assistance from the District for flood control improvements.

This guidance document is intended to assist project sponsors that want to propose a new project for consideration by the Board or request adjustments, amendments, or updates to the District Plan. The sections below describe the eligibility and procedures for adjusting, amending, and updating the District Plan.

Prerequisites for Capital Improvement Program

Projects must be included within the District Plan as (1) an identified project with an initial project ranking number or (2) a project or programmatic action that addresses an identified problem (see approved District Plan) to be considered for inclusion in the annual budget as part of the Capital Improvement Program (CIP). See the separate guidance document titled Annual Budget and Capital Improvement Program Processes for additional details.

Adjustments to the Comprehensive Plan of Development

An adjustment is a change to a project within the District Plan that can occur at any time and requires approval from the District Administrator. Some changes, such as a change in the method of construction, would not require an adjustment. As an example, if the District Plan identifies a floodwall, how the floodwall is constructed is up to the jurisdiction and regulatory entities. Examples of changes that would require and be eligible for an adjustment include:

- The adjustment does not increase the impact beyond what was approved in the District Plan and its accompanying environmental documents.
- The adjustment increases or decreases the size of a proposed project by 10% or less.
- The adjustment does not change the location or description of the project from what was identified within the District Plan.
- The adjustment corrects typographical errors.

Process for Project Sponsors Requesting Adjustments

To request an adjustment, a project sponsor may contact the District Administrator at any time. Requested adjustments will be noted and tracked by District staff. Approval of adjustments to the District Plan will be considered with the next available amendment cycle.

Amendments to the Comprehensive Plan of Development and Its Environmental Documents

An amendment is a change to the District Plan that could occur at any time and would require Board approval. Amendments to the District Plan and its environmental documents are limited in size and scope and are intended to:

- Correct oversights;
- Update project description and costs;
- Remove a project;
- Update or supplement existing environmental documents;
- Add or adjust proposed solutions to flood problems identified in the District Plan;
- Add or adjust proposed solutions identified in special studies occurring after the initial proposal;

- Reduce the scope and/or flood and/or habitat benefit by 10% or more; or
- Adjust the description or location of the project from what was identified within the District Plan.

Process for Project Sponsors Requesting Amendments

First Steps:

A request for an amendment to the District Plan will be submitted to the Board for its review and consideration. To begin the process, a project sponsor will need to submit a request and provide evidence of legislative action by the sponsor community to initiate the amendment process.

Timeline:

Requests for amendments to the District Plan should be submitted to the District Administrator in writing. The District Administrator will submit requests to the Board for amendments to the District Plan within 30 days of receipt. The community and the Board must be in agreement for the process to proceed.

Once the Board approves moving forward with the amendment, the project sponsor will work with the District Administrator to identify the information necessary to include in the amendment. Information will be provided to District staff who will prepare the amendment.

The District Administrator will prepare a recommendation for each amendment request, including facts and findings and will present proposed amendment language to the Advisory Committee for its review and recommendation. Recommendations on the proposal will be presented to the Executive Committee for its review and recommendation. The recommended amendments will be forwarded to the Board for its approval at the next Board meeting.

Cost:

In most cases, the cost of amending the District Plan and its environmental documents will be borne by the project sponsor.

Updates to the Comprehensive Plan of Development and Its Environmental Documents

The District is committed to keeping the District Plan and its environmental documents current with the needs of the communities it serves. Public participation and outreach will be implemented as part of District Plan updates. The District will ensure that the District Plan complies with the State Environmental Policy Act.

Updating the District Plan is the only method to add a project that does not address a problem identified in the adopted District Plan. Review of new capital projects to determine project ranking will be the responsibility of the District Administrator, who will use the ranking criteria in the District Plan.

The District Plan will be updated at least every 10 years, and the update is subject to Board approval. The planning and public outreach process for these scheduled updates will typically begin around the seventh year of each 10-year period to ensure that an updated District Plan is adopted prior to the beginning of the next 10-year phase.

Given the similar subject matter between the District Plan and Pierce County's Comprehensive Flood Hazard Management Plan, the timing for updates to the District Plan may be synchronized to the County's update.

Process for Project Sponsors Requesting an Update

The Board may choose to start an off-cycle update of the District Plan. A request for an update of the District Plan will be submitted to the Board for its review and consideration.

Legislative action by the requesting community will be required to initiate the process. The community and the Board must be in agreement for the process to proceed.

Coordinating with the District

You are encouraged to contact the District to discuss project ideas prior to submitting a request. For questions or to discuss possible projects, contact the District Administrator, L. Brandon Smith, PE, at 253-798-3154 or pcfczd@co.pierce.wa.us. Requests may also be sent by U.S. Postal Service to:

L. Brandon Smith
District Administrator
Pierce County Flood Control Zone District
2702 South 42nd Street, Suite 201
Tacoma, WA 98409-7322

Definitions

Adjustment: A change to a project within the Comprehensive Plan of Development that can occur at any time and can be approved by the District Administrator.

Amendment: A change to the Comprehensive Plan of Development that could occur at any time and would require Board approval.

Capital Program (Capital Improvement Program): A multiyear financial plan that:

- Lists and describes capital projects that a project sponsor plans to undertake, and
- Indicates how projects will be funded.

Comprehensive Plan of Development (District Plan): A plan that:

- Sets the District's goals and objectives, and
- Identifies regional policies, programs, and projects the District could fund.

Update: A scheduled change on a regular cycle (at least every 10 years) to the Comprehensive Plan of Development that requires Board approval.

ARMY CIVIL WORKS – "BUILDING INFRASTRUCTURE, NOT PAPERWORK"

Information provided during the media roundtable is EMBARGOED until Mr. Telle announces the initiative on or around Mon. Feb. 23, 2026 at 10:00 a.m. ET.

MEDIA ROUNDTABLE

The Army Communication and Outreach Office will hold an embargoed in-person and telephonic media roundtable Friday, Feb. 20, 2026, at 12:45 p.m. ET to discuss the Assistant Secretary of the Army for Civil Works' "Building Infrastructure, Not Paperwork" initiative for the U.S. Army Corps of Engineers (USACE).

Assistant Secretary of the Army for Civil Works Adam Telle will discuss how these changes will maximize USACE's ability to deliver national infrastructure, cut red tape with a focus on efficiency, increase transparency and accountability, and strategically prioritize resources on core missions that serve the national interest.

BACKGROUND

On February 23rd, 2026, the Office of Army Civil Works, led by Mr. Adam Telle, the Assistant Secretary of the Army for Civil Works, will launch our "Building Infrastructure, Not Paperwork" change initiative to modernize the U.S. Army Corps of Engineers' (USACE) Civil Works program and maximize our ability to deliver national infrastructure. This transformation plan will provide a greater focus on our core missions that serve the national interest, strategically prioritizing all resources and directing funding to priority water resources projects while minimizing non-core programs. By cutting through bureaucratic red tape, accelerating project delivery, and reducing or eliminating burdensome extraneous regulations and paperwork, we will reduce permitting timelines, attack waste, and instill fiscal discipline. This will empower USACE district commanders to take informed risks in advancing critical water resources projects to completion faster and at less cost. Finally, "Building Infrastructure, Not Paperwork" will bring greater transparency and accountability for the program to the American public, our project partners and sponsors, industry, and the elected leaders who make the annual funding decisions for the Civil Works program.

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POC – James Lalino (Army Civil Works comms) – James.A.Lalino.civ@army.mil – Cell 703-839-3144

ARMY CIVIL WORKS – "BUILDING INFRASTRUCTURE, NOT PAPERWORK"

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*Below are **five main areas of effort,** and **1 featured initiative from each area of effort.***

1) MAXIMIZING THE ABILITY TO DELIVER NATIONAL INFRASTRUCTURE

---Accelerate project delivery with smarter contracting, higher design standards, and a reformed partnership pipeline to build the infrastructure America needs, faster.

BLUF: We are rebuilding our capability to deliver major projects by overhauling the entire delivery pipeline, from initial design and contracting, through final execution.

CORE MESSAGE: We will accelerate project delivery with smarter contracting, higher design standards, and a reformed partnership pipeline to build the infrastructure America needs, faster.

FEATURED INITIATIVE – Increasing Dredging Capacity: Smarter Contracting

Problem:

- Increasing dredging costs and demands
- Dredging contract framework is hyper-local, rather than taking nationwide factors into account.
- Frequent non-awardable contract offers (25%+ over government estimate)
- Hopper dredge contracts are often not aligned with market realities

Solution:

- Elevate dredge contracting to HQ for national visibility of dredging market factors.
- Evaluate use of contracting tools and innovations, including regional contracts and new contract structures, to improve resource utilization.
- Improve liquidated damage calculations to minimize cost overruns.
- Drive down costs by leveraging USACE centers of expertise to improve government estimates and develop standardized and specifications.
- Better coordinate contract actions within the enterprise.

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Benefits:

- Streamlined procedures for hopper dredge utilization, contract estimating and awards.
- Effective delivery of dredging work for new and existing projects
- Reduced dredging costs

2) CUTTING RED TAPE

---Overhaul the entire regulatory and permitting process to eliminate bureaucratic delays and provide fast, clear decisions needed to permit activities and get projects built.

BLUF: We are overhauling the entire regulatory and permitting process to eliminate bureaucratic delays and provide fast, clear, and consistent decisions needed to get projects built.

CORE MESSAGE: We are overhauling our regulatory process to be clear, consistent, and efficient. We will slash bureaucratic delays to provide faster decisions to accelerate the delivery of our vital infrastructure projects.

FEATURED INITIATIVE – Leveraging Technology in Permitting

Problem:

- Uncertainty in Clean Water Act's geographic scope of jurisdiction ("waters of the United States" or WOTUS)
- Inconsistent and subjective jurisdictional decisions
- Significant volume of permitting actions and the need to reach decisions faster and more efficiently

Solution:

- Develop geospatial tools to reduce subjectivity in identifying and eliminating areas from Clean Water Act jurisdiction
- Continued investment into the Regulatory Request System to make applying for and getting a permit easier and faster

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Benefits:

- Objective and more transparent jurisdictional determinations and permit decisions
- Tightly aligned with Administration priorities in streamlined permitting and leveraging technology
- Improved ability to measure outcomes of POTUS agenda

3) FOCUS ON EFFICIENCY

---Make the organization leaner and more effective by optimizing our assets, overhauling internal business practices, and enforcing message discipline.

BLUF: We are making the organization leaner and more effective by optimizing our assets, overhauling internal business practices, and enforcing message discipline.

CORE MESSAGE: We will streamline the organization by modernizing our operations, optimizing our assets, and ensuring all communications align with our core mission.

FEATURED INITIATIVE – Consistency in Communications on the President's Budget

Problem:

- Communications advocating for programs not funded in the President's Budget
- Damaged stakeholder relationships from inconsistent messaging on Administration priorities and resources

Solution:

- Prohibiting employees from advocating for programs not in the President's Budget
- Requiring inquiry responses be objective, factual, and clearly state unfunded status
- Protecting budget deliberations by mandating approval for release of budget formulation materials.

Benefits:

- Ensures consistent communications and alignment on Administration priorities.
- Maintains strong relationships with non-federal sponsors, other stakeholders, and congressional representatives.

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- Prevents misleading stakeholders about resource availability, enabling them to make informed decisions.

4) TRANSPARENCY & ACCOUNTABILITY

---Attack waste and inefficiency through fundamental overhaul of financial and operational practices and instill a new culture of fiscal discipline and operational excellence.

BLUF: We are attacking waste and inefficiency across the board through a fundamental overhaul of our financial and operational practices. The objective is to instill a new culture of fiscal discipline and operational excellence.

CORE MESSAGE: We will execute our mission with a higher standard of financial and operational integrity, ensuring every dollar is spent with purpose to achieve clear, measurable results for the American people.

FEATURED INITIATIVE – District Salary Transparency

Problem:

- Limited visibility and a lack of understanding about how Federal funds are spent on Corps projects.
- Inclusion of salaries in project line-item costs masks how Federal funding is spent on projects.

Solution:

- The Corps will identify salary costs charged to specific projects, with district employee salaries shown separately from project line-item costs.

Benefits:

- Return focus to building infrastructure, not districts and paperwork.
- Enhances the ability to control project costs and more closely monitor personnel and overhead costs.
- Greater transparency for stakeholders on the true costs of Corps projects.

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5) PRIORITIZATION

---Impose strategic discipline by focusing all resources on core missions that serve the national interest, while terminating legacy efforts that divert focus and waste money.

BLUF: We are imposing strategic discipline on the Army Civil Works program by focusing all resources on core missions that serve the national interest, while terminating legacy efforts that divert focus and waste money.

CORE MESSAGE: We are restoring discipline by focusing our resources on the highest-priority projects that serve the national interest. We will discontinue legacy efforts that no longer provide value and concentrate on delivering critical infrastructure.

FEATURED INITIATIVE – Prioritization of Effort

Problem:

- Prioritizing everything all at once.
- Overreliance on USACE to address capabilities beyond primary missions.
- USACE is biased towards use of in-house resources to deliver projects leading to expansive timelines and increasing costs
- Expansive policy and procedural requirements
- Bureaucratic inertia and bad habits

Solution:

- Focus on priority work in alignment with core authorities
- Assign specialized workload to districts with capability to accomplish priority work, regardless of geography
- Leverage non-Federal expertise and available authorities to deliver lower priority studies and projects
- Capitalize on contracting capabilities to manage peak workload and for non-priority efforts
- Augment USACE workforce as needed

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ARMY CIVIL WORKS – "BUILDING INFRASTRUCTURE, NOT PAPERWORK"

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Benefits:

- Focuses Federal resources on the nation's most important and complex water resource problems
- Delivers projects faster and cheaper.
- Builds non-federal capacity and ownership.
- Breaks bureaucratic inertia and bad habits.

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ARMY CIVIL WORKS – "BUILDING INFRASTRUCTURE, NOT PAPERWORK"

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"Building Infrastructure, Not Paperwork" consists of 27 change initiatives grouped under five areas of effort:

1. **MAXIMIZING THE ABILITY TO DELIVER NATIONAL INFRASTRUCTURE**
    - Increasing Dredging Capacity: Smarter Contracting
    - Contracting Out New Feasibility Studies
    - Non-Federal Interest (NFI) Studies and Project Delivery
    - Maximizing Effectiveness of Project Labor Agreements
    - Improved Design Maturity

2. **CUTTING RED TAPE**
    - Leveraging Technology in Permitting
    - Expanding General Permits
    - Increasing Hydroelectric Output from USACE Facilities
    - Increasing Dredging Capacity: Better Mitigation Banking for Navigation Projects
    - Increasing Dredging Capacity: Expanding Environmental Windows

3. **FOCUS ON EFFICIENCY**
    - Consistency in Communication on the President's Budget
    - Harmonize Enterprise/Refocus Districts on Core Functions
    - Increasing Dredging Capacity: Better Use of Simulation When Designing Navigation Projects
    - Optimizing Our Footprint: Aligning Civil Works Mission-Critical Locations
    - Optimizing of Vehicle Fleet
    - Smarter Real Estate Acquisition
    - Delegate Recreation Resources
    - Modernizing Business Practices
    - Harbor Seal of Preparedness

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4. **TRANSPARENCY & ACCOUNTABILITY**
    - District Salary Transparency
    - Consequences for Project Cost Overruns
    - Deauthorization of Inactive Projects
    - Consolidating U.S. Army Corps of Engineers Websites
    - Cancel Contracts Not in the Interest of the American Taxpayer

5. **PRIORITIZATION**
    - Prioritization of Effort
    - Prioritization Within Projects (R.A.P.I.D. Planning)
        - **R** – Risk-Informed: Make timely decisions with the minimum required information, not perfect information. Focus on identifying and managing key risks and assumptions from the start.
        - **A** – Aligned: Ensure all teams, experts, and leaders are integrated and communicating from day one to address issues quickly and maintain momentum. Create a streamlined path to the decision maker to ensure decisions are made promptly and the study remains on track.
        - **P** – Proportional: The level of detail in the analysis should be proportional to the scope and cost of the project.
        - **I** – Iterative: Embrace planning as a flexible cycle. Recognize when new information or a realized risk requires a decision and potentially a change in direction. Expect to refine the plan as you go.
        - **D** – Decisive: Commit to a path forward once a decision is reached. Avoid getting stalled by the pursuit of more data when you have enough to proceed confidently.
    - Early Federal Interest Determination

These initiatives do not affect USACE's execution of its emergency response support to natural and manmade disasters.

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"Building Infrastructure, Not Paperwork" – Sec. Telle's Approved Quotes

"The U.S. Army's Civil Works program has been an invaluable cornerstone since our Nation's founding. 'Building Infrastructure, Not Paperwork' will return USACE to a focus on its core missions and ensure the enterprise continues to be the most trusted national resource delivering water resources solutions. This is only possible with President Trump's leadership that has enabled our team to maximize our ability to deliver national infrastructure and cut red tape for the American people."

– Adam Telle, Assistant Secretary of the Army for Civil Works

"Our 'Building Infrastructure, Not Paperwork' initiative will ensure available resources are allocated to the most critical water resources projects that will deliver the greatest benefits to our country. Aligned with President Trump's vision of American excellence, the U.S. Army Corps of Engineers will accelerate project delivery with smarter contracting, higher design standards, and a reformed partnership pipeline to build the infrastructure America needs, faster."

– Adam Telle, Assistant Secretary of the Army for Civil Works

"President Trump has empowered his Administration to work with lightspeed efficiency to make our government deliver more for all Americans. The Army Civil Works' 'Building Infrastructure, Not Paperwork' initiative will enable the U.S. Army Corps of Engineers to deliver critical projects and programs for the nation more efficiently, sooner, and at less cost than the current ways of doing business. This will eliminate bureaucratic delays and provide fast, clear decisions needed to save lives and empower our economy."

– Adam Telle, Assistant Secretary of the Army for Civil Works

"With the Trump Administration hyper focused on cutting red tape and delivering transparency and accountability, the Army Civil Works' 'Building Infrastructure, Not Paperwork' initiative will aggressively attack waste and inefficiency through a fundamental overhaul of our program, which will instill a new culture of discipline and operational excellence for the U.S. Army Corps of Engineers."

– Adam Telle, Assistant Secretary of the Army for Civil Works

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